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Market Review

The MSCI World Index had a strong finish to an overall strong year. Donald Trump won the US presidential election, and central banks in the US and in Europe lowered their interest rates, spurring a year-end rally led by the consumer discretionary, communication services, and information technology sectors. Lagging sectors included materials, health care, and real estate. The 'Trump trade' has certainly had its impact – The MSCI World Index (DKK) returned 5.9% for 4Q and 26.6% for the full year.

In stock-market terms, 2024 will be remembered as a year of divergence. The MSCI World Index generated a return far above what can be justified by underlying business fundamentals, a trend we have seen expand for several years. Though the phenomenon is powerful, there are natural limits as to how high or low valuation multiples can move before market forces become selfadjusting.

We can estimate the drivers of returns by separating what comes from business fundamentals and what comes from changes in valuation multiples. Based on our estimates, the 18.7% total return for MSCI World (USD) can be split into 8.8% from business fundamentals and 9.1% from higher-valuation multiples, a phenomenon driven mainly by US stocks.

2024 return	Business	Valuation	Total
drivers			
MSCI World	7.4%	9.1%	18.7%
(USD)			

Source: Internal calculations

Within the Fund

For 4Q24, the Global Equity Strategy (the 'Strategy') underperformed its benchmark, the MSCI World Index (net).

The strategy delivered decent absolute returns but weak relative performance in 2024. It reminds us of 1999, when the Strategy's relative returns were similarly weak due to low exposure to technology stocks that were seeing strong performance. This laid the foundation for a multi-year period of outperformance during and after the dot-com bubble subsequently burst.

A key factor for explaining the 2024 return differentials is that the Strategy's return is almost fully explained by individual companies' underlying business results, while the returns of the MSCI World Index (USD) are driven to a significant extent by higher valuation multiples as shown above.

The first half of 2024 was uneven, but things started to balance out in the third quarter, which showed strong performance through a well-protected downside and a well-captured upside. Performance in 4Q was weaker due to high allocation to consumer staples and stock selection in consumer discretionary and consumer staples. Strong stock selection in IT and financials was not enough to offset the detractors.

Contributors to absolute performance in 4Q included Visa Inc., SAP SE, Lamb Weston Holdings Inc., DSV A/S, and Sodexo SA. Detractors from performance included The Estee Lauder Cos. Inc., Novo Nordisk A/S, Smith & Nephew PLC, Anheuser-Busch InBev SA/NV, and Nestle SA.

One topic worth mentioning is that there are activist investors present in many of our companies: Henry Schein Inc., Pfizer Inc., Smith & Nephew, Lamb Weston, Unilever PLC, Kao Corp., and Danone SA. From the information we have access to, we sense they collectively point to different grades of companies under-earning their potential. We agree to that.

Active changes

During the quarter, four companies left the portfolio and two entered. We have prioritized quality in these new entrants – more broadly, the Strategy ended 2024 with less exposure to the consumer staples and healthcare sectors and more exposure to financials (not the banks) and technology (those with recurring and true profits) relative to how things stood at the beginning of the year. The current portfolio has more diversified revenue sources than it did previously, and we hope to continue this trend.

We sold the Strategy's remaining small position in Merck &Co. Inc. after sustained strong returns. For more than two decades, Merck had been part of the Strategy, but its position weight has shifted meaningfully through time depending on our view of quality and valuation. We estimate that this active positioning has added approximately 300 basis points of annual returns on top of already strong approximately 10% of annual buy and hold return for the stock for the past four years. Though Merck has had success with its Keytruda drug, we decided to sell because several key patents are soon to expire within meaningful parts of its portfolio.

We also sold the Strategy's positions in **The Swatch Group AG** and **Clorox Co.** as both companies have failed to live up to our expectations. Though **Essity AB** was up more than 20% in 2024, we exited the Strategy's position because its valuation discount was closed and the business itself does not seem to be compounding value fast enough to keep the position. Active positioning in Essity has added value, but less so than it did with Merck.

We added Netherlands-based IT company ASML Hold**ing NV** to the portfolio. ASML is a critical equipment supplier to the semiconductor industry and produces the world's most advanced lithography machines, which are essential for manufacturing microchips. As the world becomes increasingly digitalized, the demand for more advanced technologies has structural growth. From artificial intelligence (AI) and cloud computing to autonomous vehicles and consumer electronics, these innovations rely on ever-more powerful and efficient microchips. ASML is uniquely positioned in the semiconductor value chain to capitalize on this opportunity through its cutting-edge lithography systems, where the company enjoys a monopoly in its extreme ultraviolet (EUV) technology – the most advanced lithography technology. By enabling chipmakers to produce the most advanced chips, ASML plays a pivotal role in driving technological progress and meeting the surging

global demand for high-performance chips. Selling new machines is lumpy, a fact ASML offsets by having a net-cash balance sheet. A growing installed base of machines drives growth in recurring aftermarket revenues and supports expanding profit margins over time.

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Coloplast A/S is a medical technology company with strong market positions in chronic care medical fields like ostomy and continence care, where market shares are 35% to 45% globally. This counts for more than 70% of total revenues. The business model has a range of attractive features that fit well with our investment philosophy: a high level of recurring revenues from loyal customers who drive demand for consumables multiple times daily or weekly; a growing base of patients who stay in treatment for 10 to 30 years typically; a predictable level of organic growth; very high profitability on organic growth; and significant cash creation, which is fully shared with shareholders. The business has been taking market share for many years and the founding family remains a controlling shareholder with a focus on long-term growth and sustainability. In short, Coloplast is a dominant player in an industry where barriers to entry are high and the growth runway is long and profitable. The business has been underperforming for the past couple of years due to changes in business mix, input cost pressures, and growth investments. We expect high single-digit sales growth and small margin expansion from Coloplast in the years to come.

During the quarter, we also increased the Strategy's positions in Accenture PLC, DSV, Estee Lauder, Kering SA, LVMH Moet Hennessy Louis Vuitton SE, Novo Nordisk, Anheuser-Busch, and Pluxee NV. We reduced the Strategy's positions in Smith &Nephew and Danone.

Outlook

MSCI World (USD) investors received a strong return from other investors 'enthusiasm, expressed through higher valuation multiples. This is not something we see every year, and it's not something we recommend basing investments on.

We'll repeat our past messages that expecting lower future returns is the prudent thing to do. Current valuation multiples on market level remain above long-term averages, as do corporate profit margins.

We remain focused on the business contribution to the total return. This has not benefited the Strategy's relative returns in the past six years, during which higher valuation multiples have contributed almost as much to MSCI World (USD) total returns as the underlying businesses have. It has already lasted for an extended period, and we do not believe it will continue. Over time, stock market returns mimic the results of the underlying businesses, while changes in valuation multiples ebb and flow.

2019 – 2024 annual re- turn drivers	Business	Valuation	Totalannual
MSCI World (USD)	7.4%	5.9%	13.8%

Source: Internal calculations

We estimate that our current portfolio of companies can deliver low double-digit returns through a combination of earnings growth, dividends, and buybacks over the next five years.

Our effort remains concentrated on building a portfolio of world-class companies with resilient earnings streams and shareholder-friendly management. That's the only way (given our capabilities, at least) to create an investment egg that consistently grows over time.

We are, and have been for some time, focused on expanding our source of earnings streams in the portfolio. Compared to the past, we now have a significantly lower share of consumer staples and health care and a higher share of financials (not the banks), IT (those that make recurring and true profits), and industrials (those with recurring revenues). We will keep scouting for more diversification of resilient earnings streams.

Several of the companies in the Strategy's portfolio have been seeing strong performance and strong corresponding stock prices:

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Several companies in the portfolio have been seeing strong business performance but their stock prices have yet to reflect it:

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- Mpqtt/Dtgo ug'CI <Vj g"eqorcp{'ku"ewttgpvn{"e{/ enhpi 'vj tqwi j 'c'uwd/rct'octi kp"qtfgt"dqqm"kp"ku" tckfdwukpguu'vqy ctf 'uvtwewtcm{"j ki j gt"oct/ i kpu0'
- Kývgtvgmil tqwr 'RNE «Ucngu"ctg"ceegngtcvkpi 'kp"
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In our view, several companies in the portfolio need to improve their business execution:

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The Fund is subject to the following risks

- Investing involves risk including the possible loss of principal.
- Equity securities are subject to price fluctuation and possible loss of principal.
- Diversification may not protect against market risk.
- Because the strategy expects to hold a concentrated portfolio of a limited number of securities, the strategy's risk may be increased because each investment has a greater effect on the strategy's overall performance.
- A "value stock" is a stock that is believed to be undervalued. Investments in value stocks are subject to the risk that the stocks are appropriately valued or that the stocks may decline in value.
- Because large-capitalization companies tend to be less volatile than companies with smaller capitalizations, the value of a strategy that invests in large-capitalization companies may not rise as much as a strategy that invests in smaller-capitalization companies.
- A strategy that holds a limited number of securities may be more sensitive to the price fluctuations of a single security in its portfolio and

may be more volatile than a strategy that holds a greater number of securities.

- Strategy performance will be affected by factors particular to the sectors a strategy invests in (such as government regulation).
- Securities in the energy sector may be subject to price fluctuations due to various factors including real and perceived inflationary trends and political developments, the cost assumed in complying with environmental safety regulations, demand of energy fuels, energy conservation, the success of exploration projects, and governmental regulations.
- Issuers in the information technology sector may be impacted by intense competition; dramatic and often unpredictable changes in growth rates and competition for qualified personnel; effects on profitability from being heavily dependent on

patent and intellectual property rights and the loss or impairment of those rights; obsolescence of existing technology; general economic conditions; and government regulation.

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- Geographic focus entails the risk that local political and economic conditions could adversely affect the performance of a fund investing a substantial amount of assets in securities of issuers located in a single country or a limited number of countries.
- Investing with a focus on companies that exhibit a commitment to sustainable practices may result in investments in certain types of companies, industries or sectors that the market may not favour.
- The disruptions caused by natural disasters, pandemics, or similar events could prevent the

Strategy from executing advantageous investment decisions in a timely manner and could negatively impact the Strategy's ability to achieve its investment objectives and the value of the Strategy's investments.

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